ANNUAL REPORT for 2006-2007

Unit Name: Center for International Studies

Key Administrator: Joel Glassman, Associate Provost, Academic Affairs. Director.

Mission Statement:

The Center for International Studies is the lead unit in designing and implementing the campus’ international education agenda. The Center supports academic and other programs designed to internationalize the campus and insure that students graduate with the international competence they will need to function in a world that is increasingly globalized. In addition, the Center conducts programs to internationalize the community by sharing university resources and expertise and cooperates through partnerships with organizations that enhance the region’s cultural life and contribute to the economic development of the region. The Center’s Office of International Student and Scholar Services coordinates and provides services for the campus and international students and scholars including recruiting, admissions, immigration, orientation, taxation issues and non-academic advising.

Executive Summary of Key Accomplishments

The international agenda of the campus continued to mature during 2006 and 2007. The campus saw enrollments of international students expand and numbers of study abroad students continue to grow. Our outreach programs, primarily funded by endowed professorships, continued to grow in number and audience. This period also overlapped the seventh and eighth seasons of the international performing arts series.

Special efforts were made this year to reorganize the International Affairs Advisory Committee. (See Appendix Q) This group has been generous in providing students with scholarship funds and internship opportunities. Their efforts are especially critical as more students study abroad and as we enroll more students in the International MBA program.

A high priority this year has been to develop new initiatives to recruit international students. We are especially encouraged by the opening of a language center on the UM-SL campus by ELS Language Centers of Princeton, N.J. The language center offers intensive English language instruction that prepares students for college admission or for
their career. Already, 7 ELS graduates have enrolled at UM-SL and these are students that probably would not have otherwise learned about UM-SL. We expect that the language center will help us recruit more international students from groups not reached by our regular recruiting efforts.

In addition, we have recruited students from China, France and Austria for the new International MBA program and have developed a recruiting partnership with St. Louis Community College.

The University’s partnership with a group of Kuwaitis who established a private university, the Gulf University for Science and Technology (GUST) continues to flourish. GUST opened in Fall 2002 with approximately 500 students and now enrolls approximately 2,000 students. We are now working with GUST to develop a number of courses and are assisting them in developing their first graduate program, the MBA, and two new undergraduate programs: logistics and management, and architecture-environmental sciences. GUST plans to send some faculty members and students here in Summer 2007 and is promoting our 2 + 2 programs in several fields of study. The liaison office in the Center coordinates UM-SL’s relationship with GUST.

In an effort to expand study abroad participation, the Center continued to develop and offer several short-term, faculty-led study abroad programs in the Spring, Summer and during the break between semesters.

In the second quarter of 2006-the first quarter of 2007, 137 people participated in short-term programs which is a significant increase over the 90 for 2004 and 66 for 2003. Summer programs were conducted in 2006 in Greece, Ireland, and the U.K. A new summer program for 2007 is being developed in China.

**Faculty, Research and External Funding**

The Center supports faculty research in international studies through the Fellows program, supports research and community service efforts of the six endowed international professorships, a post-doctoral (or sabbatical) fellow in peace and conflict resolution research, and UM-SL faculty who serve as Center research associates. The Center also co-organizes the Shibusawa Seminar on Japanese Studies, houses three academic journals, and directs the Visiting International Professor program that brings scholars from partner institutions to teach on campus. (A list of Center staff is included as Appendix A).

**Fellows.** The promotion of faculty research in international, cross-cultural and comparative studies remains a top priority of the Center. Each year the Center appoints Fellows from among regular University faculty and provides funds to support their research projects. In 2006-2007, 30 UM-SL faculty served as Fellows and they represent the Colleges of Arts and Sciences, Business Administration, Education, Fine Arts and Communication, and Nursing. See Appendix B for a list of Fellows.
In 2006-2007, Fellows published at least 5 books, 69 articles, chapters, poems, musical compositions and reports, one documentary film, and 4 book reviews. In addition, they curated 2 exhibitions. A list is included as Appendix C.

The Center also supports faculty research through an exchange program with the Chinese Academy of Social Sciences (CASS) in Beijing. In Summer 2006, Dr. Lea-Rachel Kosnik, Assistant Professor of Economics, and Dr. Joyce Marie Mushaben, Professor of Political Science, conducted research in residence at CASS.

**Endowed International Professorships.** The Center succeeded in establishing five endowed international professorships through the Missouri Endowed Professor Program: African/African American, Chinese, Greek, Irish, and Japanese studies. The professorships have been filled for some time, each with a distinguished and internationally recognized educator and scholar.

In addition, the newest endowed professorship in the Center, the Dr. Allen B. and Mrs. Helen S. Shopmaker Endowed Professor for Education in Collaboration with Springboard to Learning was filled in August, 2003.

Resources from the endowment distributions have been used to support a broad array of educational and cultural programs addressed to both campus and community audiences. The professorships are listed in Appendix B.

**Lentz Fellow in Peace and Conflict Resolution Research.** The Center established the Lentz Fellowship in 1993 with the support of the Lentz Peace Research Association and in cooperation with the Department of Political Science. Fellows conduct individual research on peace and conflict resolution and teach one course each semester in political science. Dr. Wonjae Hwang, Ph.D., Political Science, Michigan State University, was the Lentz Fellow for AY2005-2006. No Fellow was appointed for AY2006-2007. Dr. Mohanned Al-Hamdi, Ph.D., Economics, Kansas State University, has been appointed for AY2007-2008.

**Shibusawa Seminar in Japanese Studies.** Since 2000 the Center for International Studies has been the partner of the Shibusawa Eiichi Memorial Foundation, Tokyo, Japan, in presenting this international seminar on Japanese studies. The seminar, now held in alternate years in Japan and the USA, brings together a select group of experts to present seminar papers on topics of importance in Japanese studies and U.S.-Japan relations.

The June 2007 seminar was held in St. Louis and focused on “Entrepreneurship in China, Japan and the United States.”

The Center and the Shibusawa Foundation have agreed to jointly sponsor a series of books based on these conferences and the University of Toronto Press has agreed to publish the books.
The seminars honor the memory of Shibusawa Eiichi (1840-1931) who helped establish the first national bank in Japan, the Tokyo Stock Exchange, and more than 500 companies including Tokyo Marine Insurance, Tokyo Gas, Tokyo Electric, Oji Paper, and the Tokyo Imperial Hotel. He also helped establish 20 universities and colleges and numerous social welfare organizations as part of his belief that business leaders had the moral obligation to pursue activities that benefited the community.

The Center’s involvement in the Shibusawa Seminar has helped to raise the profile of UM-St. Louis internationally as an important institution in shaping discussion of significant issues in Japanese studies and U.S.-Japan relations.

**Academic Journals.** Since late in 2003 the Center has housed, with the Chinese studies professorship, two academic journals: *Chinese Economy*, which is published by M.E. Sharpe, and *China and the World Economy*, which is published by the Chinese Academy of the Social Sciences. Dr. Hung-Gay Fung is the editor of both journals.

In 2004, we began hosting the *Journal of Immigrant and Refugee Studies*. The Editor is Uma Segal, a Center Fellow and Professor of Social Work.

**Visiting International Professors.** To provide more students with an international experience, especially those who are unable to study abroad, the Center developed a Visiting International Professor Program that brings scholars from foreign partner universities to campus to teach for one semester. (See below). Each professor teaches one course in the Honors College and a second course in their host academic department. See Appendix B.

In Spring 2006 we hosted Dr. Ronan T. McIvor, Senior Lecturer, Management Information Systems, University of Ulster, Northern Ireland. He taught “International Business Strategy” for the Honors College and “Management Information Systems: Theory and Practice” for the College of Business Administration. In Fall 2006 we hosted Luc Herman, Professor of American Literature and Narrative Theory, University of Antwerp, Belgium. He taught “American Historical Novel After 1950” for the English Department and “The Con Man in Literature” for the Honors College. In Winter 2007 we hosted Harm G. Schroeter, Professor of Economic History, University of Bergen. He taught “Advanced Studies in Europe 1950-present” for the History Department and “Americanization of Europe” for the Honors College.

In addition to adding diversity and different perspectives to courses, the Visiting International Professors return home with a greater commitment to assisting our students who study at their universities through exchange programs and better advise their students who plan to visit UM-St. Louis as exchange students.
External Funding: Gifts, Grants and Contracts, and Fee-for-Service Programs

**Gifts:** In this time period, we received gifts of $332,900. Thus, in the last ten years more than $4.3 million has been received—mostly earmarked for the endowed international professorships or study abroad scholarships. The endowed professorships generate income of approximately $350,000 annually to support community outreach programs including the International Performing Arts Series and research by professors.

**Grants and Contracts:** In addition, Center staff actively sought grants and contracts to provide additional support for programs and activities receiving more than $2.2 million over the last seven years. In this reporting year, CIS staff and Fellows applied for at least 40 external grants and contracts requesting $2.1 million. 19 were funded for approx. $247,000. In addition, CIS staff and Fellows applied for and received at least 12 internal grants totaling $36,199. See Appendix D for additional information on external funding.

**Fee-for Service Programs for International Groups.** In addition to seeking research and program grants, the Center administers fee-for-service programs of approximately $200,000 per year. (These are included in Appendix D). The Center has increasingly offered non-credit programs for international groups. We offer language, cultural, and academic programs for students and training programs for administrators and managers. Recent programs include an educational program for college administrators from Thailand, a program in English for business for students from Japan, and a training program for the Moscow School of Political Studies.

In addition, with the Center for Academic Development, the Center offers a summer intensive English institute for prospective international students and others.

All of these programs for international audiences operate on a full cost recovery basis.

**International Student Services and Recruiting**

**International Student and Scholar Services.** The Office of International Student Services was established in May 1996. The name was changed to the Office of International Student and Scholar Services in 2003 to better reflect the scope of its responsibilities in providing immigration and taxation services for faculty and visiting researchers.

In little more than six years the number of international students, including permanent residents and non-resident aliens increased by nearly 300 percent. In Fall 2006, despite large fee increases and international concerns, enrollments were 796 and enrollments for Winter 2007 were 757. For number of students by country, see Appendix E.

In addition, the Center has developed an international student orientation and advising program, an international health insurance program, a computerized compliance system to meet new governmental regulations, a “Friends Without Borders” program that links international students with American students, special information sessions for students
(such as how to buy a car in the U.S., avoiding cults, etc.), and provides advice for the entire campus about tax issues concerning non-resident aliens.

**New Recruiting Initiatives.** ELS Language Centers of Princeton, N.J., offers English language training programs in many locations in the U.S. and abroad. Many ELS programs are directed toward improving the English language capabilities of non-native speakers who wish to pursue higher education in the U.S.A. Typically, ELS recruits students who are seeking English language training, improves their language skills through a series of classes, and then the students enroll in regular courses at a college or university. The Center led campus efforts to assist ELS in locating one of their language centers on the UM-SL campus. ELS opened a center on the UM-SL campus in Fall 2006 and we expect this will generate new international student enrollments from students that we have not been reaching through our regular recruiting efforts. Already 7 ELS graduates have enrolled here. These students probably would not have heard about UM-SL except through ELS.

**International MBA program.** This new degree program of the College of Business Administration has been seeking qualified international students from partner institutions in China and France. The Center Director has led efforts to recruit students from China. 23 students from Nanjing University, China, and 2 students from Robert Schuman University, France, enrolled in this program for the Fall 2006 semester. They will complete one year of coursework and most will then be placed in internships with St. Louis companies.

**Partnership with St. Louis Community College.** We are exploring a new partnership with St. Louis Community College to cooperate in recruiting international students. For now we plan to jointly recruit students from Turkey.

**Programs in the Gulf.** The Center has coordinated efforts to provide assistance and support to two developing private universities in the Gulf Region, the Modern College of Business and Science (MCBS) in Oman, and the Gulf University for Science and Technology (GUST) in Kuwait. The Center leads the campus effort to provide technical assistance to the two institutions, both academic and non-academic, and to evaluate their efforts to insure quality control.

MCBS opened in 1996 and offers degrees in information technology, business, computer science and economics. In the past, some students from MCBS elected to come to St. Louis to complete their baccalaureate degrees and we hope more will study here once the situation in the Gulf has stabilized.

GUST opened in Fall 2002 with approximately 500 students and now enrolls approximately 2,000 students. We are developing some courses in business, computer science, economics, and nursing to offer for GUST. We are also assisting GUST in developing its first graduate program, the MBA, and two new undergraduate programs: logistics and management, and architecture/environmental relations.
Three GUST faculty are scheduled to visit UM-SL this Summer: one in economics, one in mathematics, and one in transportation studies. In addition, GUST has awarded scholarships to three GUST students who plan to study at UM-SL this Summer. Also, GUST has begun promoting our 2 + 2 programs in several fields of study so we expect to host some GUST students in the future as they arrive to complete their degrees.

Relationships with these institutions are a key component of our international student recruitment efforts.

**Partnership Institutions.** As part of the international student recruitment efforts, partnership agreements have been established with a number of “sister” institutions abroad. See Appendix F.

**Other Recruiting Efforts.** OISSS staff participate in international student recruiting fairs and visits abroad. In 2006 one staff member participated in events in China, India, Indonesia, Taiwan, and Thailand. In 2007, a staff member participated in events in Dubai, India, Kazakhstan, Kuwait, and Saudi Arabia. In addition, OISSS works with organizations that help recruit international students to study in the U.S.A.

**Programs for Internationalizing the Campus and Community**

**E. Desmond Lee Global Ethnic Collaborative.** Based in the Center for International Studies, the Collaborative offers conferences, workshops, cultural events and performances that enhance awareness of and respect for the region’s rich ethnic heritage, identify and nurture fresh voices and visions promoting cultural harmony, focus greater attention on the local dimensions of global affairs, and prepare St. Louis to design the strategies and mobilize the resources needed to play a leadership role in a globally interdependent world.

**Joint Center for East Asian Studies of UM-St. Louis and Washington University.** The Joint Center for East Asian Studies was established in 1991 by the universities to combine the resources of an independent private university, known for its program in East Asian humanities and law, with those of a public university that has strengths in social sciences and business.

The Joint Center makes available to each campus the curricular strengths of the other by encouraging students to enroll in courses available on the other campus; by encouraging faculty and student interaction through a joint colloquium series; and by coordinating outreach efforts to the broader educational, business and legal communities.

Through the Joint Center the teaching of Chinese and Japanese language was begun on campus. Now UM-St. Louis students may take at least the first four courses of each language on our campus and through a cooperative agreement may continue more advanced studies in Chinese and Japanese on the Washington University campus.
**International Performing Arts.** Resources from the endowed international professorships have enabled the Center to launch the International Performing Arts Series, which brings five or six internationally recognized performance groups to campus each year. The eighth season began in Fall 2006. The series celebrates the cultural diversity of St. Louis and introduces campus and community audiences to less well known artistic traditions especially those that represent and illuminate performing arts of the countries and/or cultures of the endowed professorships, namely: Africa, China, Greece, Ireland and Japan. The series seeks to reinforce the mission of the Center and its component, the E. Desmond Lee Global Ethnic Collaborative.

The International Performing Arts Series is one of the major performance niches for the Touhill Performing Arts Center. A list of this year’s events is included as Appendix G. The series has received some financial support for the last few years from the Regional Arts Commission, St. Louis, and is supported by St. Louis Irish Arts, Karakas Family Foundation for the Advancement of Hellenic Studies, and the Blanche M. Touhill Performing Arts Center.

**Global Citizen Award.** The Global Citizen Award was established in 1995 by the International Affairs Committee of the Chancellor’s Council and the Center for International Studies. The award was designed to make the ideal of global citizenship a reality by honoring individuals who are an inspirational model of what it means to be a “global citizen.” Awardees receive a medal and a cash prize. Recipients have presented a public lecture prior to receiving the award. No award was presented in 2006 or 2007.

**Conferences, Speakers and Programs.** The Center regularly sponsors conferences, speakers and programs to promote campus and community interest in international affairs and other cultures. This year we sponsored or co-sponsored 50 programs. See listings in Appendices H-N.

The regular series include the following:

Colloquium Series of the Joint Center for East Asian Studies
African and African-American Studies Lecture Series
Dr. Edwin H. Fedder Annual Lecture in Foreign and International Affairs
Moog Family Lecture in Mexican Culture
Sam E. Nakis Memorial Lecture in Greek Culture
Catherine Pelican Memorial Lecture in Greek Culture
Smurfit-Stone Distinguished Lecture in Irish Studies

**German Culture Center.** The closing of the Goethe Institut in St. Louis created a void for persons in the community with a primary interest in Germany. The Center for International Studies opened the German Culture Center (GCC) in March 1999 as the successor to the Goethe Institut. The GCC conducts programs and loans materials to promote interest in German language and culture. The GCC is funded cooperatively, in roughly equal portions, by the University, the German government and local German
owned companies and serves a larger campus and community audience than its predecessor.

The GCC offers seminars, lectures, conferences and cultural programs to promote German culture, enhance understanding of and appreciation for the German-American and European-American relationships, strengthen and support German language instruction, and highlight the contribution and legacy of German immigrants to the United States.

The GCC operates a lending library of audio and video tapes, teaching aids, German history, literature and travel books, language aids, reference materials, and selected German periodicals and newspapers. Most of these materials are available for loan to the public. The GCC also offers German television via a satellite link.

In addition, the GCC provides a full range of services for area teachers, elementary through college, including a variety of teaching aids about German language and culture and workshops specifically designed for teachers of the German language.

In January 2006, the Goethe-Institut’s language consultant for the Southern Midwest, Gert Wilhelm, became based in the Center for International Studies and is working closely with GCC to assist German teachers in Missouri, Southern Illinois, Kentucky, Kansas, Nebraska, and Iowa by providing on-site consultations, teaching materials, and training workshops.

Twice monthly the GCC hosts an informal coffee hour, Kaffeestunden, for German speakers. Visitors are welcome to join to converse in German while sipping coffee and eating snacks.

More information on GCC and its collection of materials can be obtained by visiting its website: http://www.germanculturecenter.org

**Greek Culture Center.** The Greek Culture Center opened in November 2005 in Lucas Hall. Thanks to the generosity of donors from the community, the Center was officially named The Nicholas and Theodora Matsakis Hellenic Culture Center. It includes the Karakas Family Library, the Andrew Diamarogonas Media Center, the Mary E. Critzas Archives of the Greek-American Community, the Mary E. Critzas Gallery of Greek Art, and the Hellenic Spirit Foundation Conference Room. The Center features permanent displays of replicas of Greek statuary and art, archaeological objects, and features special exhibits. In addition, it provides services similar to those offered by the German Culture Center.

**International Studies Resource Library.** The Center operates the International Studies Resource Library that loans innovative instructional materials (K-college) to faculty on campus who teach international courses; UM-SL students, especially education majors, and pre-collegiate educators throughout Missouri. Special classes introduce pre-service UM-SL education majors to the Library and the innovative methods for teaching about
world cultures. Among the Library’s most heavily utilized resources are videos, curriculum units, and “cultural artifact kits” which give students hands-on examples of items of everyday life, cultural and educational materials from other countries. Currently, kits are available on Africa, China, India, Islam in the Arab World, Japan, the Arab World, Mexico, Poland and Vietnam. For more information, see the Center’s web site at: [http://www.cfis-umsl.com](http://www.cfis-umsl.com)

**Study Abroad and Academic Programs.** The Center is not a regular course-offering unit but the Center supports academic programming through Study Abroad Programs, the Visiting International Professor program and by administering the Certificate Programs in International Studies.

**Study Abroad.** In the last few years the Center has increased both the visibility of study abroad and the numbers of participants. In AY2003-2004, 111 studied abroad including 21 in semester- or year-abroad programs and 90 in short-term programs. In 2006-early 2007, 236 studied abroad including 99 in semester or year-abroad programs and 137 in short-term programs.

Currently we offer approximately 70 study abroad opportunities in more than 30 countries. See Appendix O. In an effort to expand participation in study abroad programs we developed additional summer study programs and, in cooperation with the College of Business Administration, developed additional internship opportunities for Honors College/international business majors. New programs were developed in France, Japan and Sri Lanka for Summer 2006 and a new faculty-led program to Costa Rica was developed and offered from December 29, 2006-January 13, 2007. New programs in China and Ghana have been developed for Summer 2007.

In addition, the Center plays a major role in student exchange nationally and internationally through its coordination of the MAUI Network’s student exchange program with the Utrecht Network. MAUI, Mid-America Universities International, is a consortium of 14 universities in the Midwest and Texas, and the Utrecht Network is a consortium of 27 European universities coordinated by Utrecht University in the Netherlands. The Center has served as the coordinator for eight years. See Appendix N for a list of universities in the network.

**Visiting International Professor Program.** Despite the growth in study abroad program participation, most UM-St. Louis students will not be able to enjoy the benefit of study abroad. To provide more students with an international experience, the Center developed a Visiting International Professor Program that brings scholars from foreign partner universities to campus to teach for one semester. The visiting professors teach one course in the Honors College and a second in their home academic discipline. As mentioned about, this year we hosted a professor from University of Ulster, Northern Ireland, in the Winter 2006 semester, a professor from University of Antwerp, Belgium, in the Fall 2006 semester, and a professor from the University of Bergen, Norway, in the Winter 2007 semester.
**Certificate Programs in International Studies.** For the campus the Center administers seven undergraduate international studies certificates and the Graduate Certificate Program in International Studies. The undergraduate certificates are offered in:

- Africana Studies (with options in African and African diaspora studies)
- East Asian Studies
- European Studies
- Greek Studies
- International Business
- International Studies
- Latin American Studies

Also, we cooperate with the Department of Foreign Languages and Literatures in offering the Certificate in Foreign Language and Study Abroad.

The Graduate Certificate Program in International Studies is an 18 credit hour program of study featuring advanced, multi-disciplinary course work designed for individuals, including teachers and other professionals, who wish to expand their knowledge and understanding of international and cross-cultural affairs. The certificate is sponsored by the CIS and the Departments of Economics, History, Foreign Languages and Literatures, and Political Science.

**Chancellor’s Certificate in International Trade.** This non-credit certificate has been developed in cooperation with the World Trade Center St. Louis. This certificate offers professional education to the growing number of persons in the region actively engaged in international trade.

**United Nations Day: A World Holiday.** The Center administers annual contests (art, essay and website) for students on the theme: “UN Day: A World Holiday” and advertises the contests in The Current and via the internet. The contests were established by Dorothy Schneider, a former Red Cross overseas worker, English professor, and author of the UN Resolution to Create UN Day as an international holiday. Award winners receive a cash prize. In October 2006, the winners were: Art Contest: Toma Cirkovic, Matthew Groeper and Thuy Duong Ngoc Phan. Essay Contest: Loc Duong and Eva Tucker. Webpage Design: Edward Cory, Stephen Jackson and Claire Jacques.

**International Photo Contest.** This contest was begun in March 2006 to encourage students, faculty and staff to share photographs of their international experiences. Student winners are eligible for cash prizes. Deadline: March 15, 2007. Received 70 entries from 30 individuals. Winning entries were displayed in Gallery Visio, April 19-May 4, 2007. Opening Reception: April 19, 2007. The winners were: First Place: “The Imam, Cairo Mosque,” by Stephanie Margherio; Second Place: “Edinburgh Castle, Scotland,” by Kristing Rhoades, and Third Place: “Children at Dusk,” by Bryan Cool. Judges: Dan Younger, Art & Art History, Margaret Sherraden, Social Work, and August Jennewein, Photographer, Media Relations, UM-SL.
Other Programs for Students. The Center supports other programs for students such as an honorary society in international relations and participation in conferences such as the U.S. Naval Academy’s Annual Foreign Affairs Conference, Midwest Model United Nations, and the Model European Union. See Appendix P.

Partnerships and Community Engagement

International Affairs Advisory Committee. This committee of community leaders and officials works with and advises the Chancellor and the Center Director on internationalization efforts, reviews efforts to internationalize the curriculum, works to provide students with more international experience and funding, and seeks to expand international programs through the endowed professorships initiative. (See Appendix Q).

Major progress was made this year in reorganizing this committee. Members have been generous in providing students with scholarships and internship opportunities. These efforts are especially critical as more students study abroad and as we enroll more students in the International MBA program and seek internship placements for the students.

E. Desmond Lee Global Ethnic Collaborative. As mentioned above, the Collaborative, based in the Center, conducts a number of programs to prepare St. Louis to play a leadership role in a globally interdependent world. Through the Collaborative, the Center works with other community organizations and agencies to build strong partnerships to internationalize the community and build new audiences and supporters for the University and the Center. Through the Collaborative and other programs, the Center has established partnerships with important local organizations including St. Louis Irish Arts, the American Jewish Committee, Organization of Chinese Americans—St. Louis Chapter, the Jewish Community Relations Council, World Affairs Council of St. Louis, the German American Heritage Society, Lentz Peace Research Association, St. Louis Stuttgart Sister Cities Committee, the Missouri Chapter of the American Association of Teachers of German, Chinese Culture Education and Service Organization, the International Institute of Metropolitan St. Louis, the United Nations Association, and the St. Louis Chinese Association.

German Culture Center. As mentioned above, the GCC promotes interest in German language and culture. It is funded cooperatively, in roughly equal portions, by the University, the German government and local German owned companies. Also, the GCC is supported financially by the non-profit, Friends of the German Culture Center, and the Strassenfest Corporation, The German-American Heritage Society, and St. Louis Stuttgart Sister Cities Committee.

India Initiative. This initiative was organized by the Center and members of the Indian community in St. Louis to promote closer cooperation between UM-SL and the community. Among the goals are to: present cultural programs to introduce India’s rich cultural life and heritage, present programs about business opportunities and public
affairs issues in India, and to increase the number of Indian students at UM-SL and a host family program.

Presently we are working with the Indian community to seek funding for an endowed professorship in Hindu studies. Working in cooperation with the St. Louis Mercantile Library, the Center will sponsor an exhibition in Fall 2007 commemorating the 150th anniversary of the Indian independence movement.

**Greek Culture Center.** As mentioned above, the Greek Culture Center opened in November 2005 in Room 210, Lucas Hall.

**Japan-America Society.** The Center has become the home of the Japan-America Society of St. Louis, an organization that promotes interest in and education about Japan and U.S.-Japan relations. Since October 2002 the Center has provided administrative support and programmatic activities for the organization.

### Initiatives for the Future

In accordance with the UM-St. Louis Action and Strategic Plans, and the Center’s mission, several initiatives have been planned to better internationalize the campus and the community.

**Item One: Recruitment of International Students**

A major effort in the next few years is the recruitment and retention of more non-resident fee-paying international students. The UM-St. Louis Action Plan has been revised to a specific goal of increasing the number of non-immigrant international students annually from 500 to 700 by 2012.

The addition of the ELS language center on campus should play a positive role in promoting the campus as a destination of choice for a greater number of international students.

University funds are sought to provide incentive scholarships to encourage international students to enroll at UM-St. Louis. A pilot project of $25,000 of incentive scholarships has been launched in 2007. If this is successful, we hope to increase the funds and scope of the initiative.

**Item Two: Increasing Participation in Study Abroad Programs.**

Another major effort will be to increase participation in study, student exchange and internship programs abroad. The UM-St. Louis Action Plan states a specific goal of increasing participation by 50 percent over the next five years. That target was achieved in the first two years of the plan.
To increase participation, we will continue to develop additional programs, especially short-term ones, which are more appealing to students in terms of academic focus, program duration and cost. In the past couple of years we have developed a popular intersession program in Costa Rica and summer programs in China, Japan, and France.

Another important initiative has been to seek additional University and gift funds to offer more and larger scholarships for study abroad. Many UM-St. Louis students simply cannot afford the full cost of studying or interning abroad. To participate in such programs they not only incur the additional costs of such programs but also forego income from their jobs while they are participating in a program abroad. Additional scholarship funds are critical to our efforts to get more students to participate in programs abroad.

We seek gift funds of $50,000 annually and/or an endowment of $1 million to provide additional scholarships. Scholarships often are attractive to donors because they like the idea of supporting students and having all of their funds go directly to students rather than being used to support administrative costs.

In the last couple of years we have reorganized the Center’s advisory board and many board members have contributed to study abroad scholarships. Our goal is 100 percent participation from the advisory board.

**Item Three: Internationalization Task Force**

The Center proposes the establishment of an internationalization task force to create an integrated plan for the further internationalization of the campus. Among other issues, the Task Force would discuss the role of international and global studies courses in the curriculum, the role of study abroad in the curriculum, the role of international activities in the tenure process, and the role of international students within the university.

**Item Four: Underwriting the International Performing Arts (IPA) Series**

The IPA series, which brings six to eight performance groups to campus each year, celebrates the cultural diversity of St. Louis and introduces campus and community audiences to less well known artistic traditions. It is one element in the CIS plan to provide a range of international experiences for our students, especially those who are not able to participate in a study or work abroad program.

We seek gift funds to underwrite the cost of organizing and presenting the IPA. Annual costs are estimated to be: $90,000. An endowment of $1 million or an annual gift of $50,000 would help bring even more notable performance groups to campus and promote them more aggressively. The series may be attractive to a donor or corporate sponsor because it is a unique series in St. Louis and because of its visibility in the Touhill PAC.

**Item Five: Operating Funds for German Culture Center (GCC)**
The GCC at UM-St. Louis was opened in March 1999 as the successor to the Geothe Institut and conducts programs and loans materials to promote interest in German language and culture. In addition, the GCC provides services for UM-St. Louis students and to local teachers of German language.

The GCC is funded cooperatively, in roughly equal portions, by the University, the German government, and local German-owned companies. Annual operating costs are approximately $75,000.

We seek gift funds for the annual operating costs and/or an endowment to support the annual operating costs. Our goal is to raise $25,000 annually to underwrite the GCC.

**Item Six: Additional Endowed International Professorships.**

The endowed international professorships play a major role in achieving UM-St. Louis’ internationalization goals and increase UM-St. Louis visibility in local St. Louis ethnic communities. Furthermore, they help us develop strong partnerships with community-based groups and organizations. Resources from the endowment distributions have been used to support a broad array of educational and cultural programs for campus and community audiences.

We seek gift funds of $1.1 to $4.4 million to establish from 1-4 additional professorships.

At this time we are especially interested in professorships in these areas: Islamic studies, global energy, German studies, North American studies, Indian and/or Hindu studies, peace and conflict resolution studies, Russian studies, Italian studies, and international communications/global mass media studies. All of these additional professorships would be a good fit with our curriculum and further support key linkages with community organizations. We are actively pursuing funding leads in the area of Hindu and Islamic studies.

**Item Seven: Fund Endowment for the Greek Culture Center at UM-St. Louis**

In November 2005 we established a Greek Culture Center on campus to provide meeting space, exhibition space and a reading room. The gallery has replicas of ancient Greek works of art on display and hosts special exhibitions of works by Greek and Greek-American artists. The reading room contains books, CD-ROMs, video and audio tapes and other materials relevant to the study of Greek culture and functions like the German Culture Center. We require $200,000 to create an endowment to support the activities of the Center. We have secured pledges for $150,000 of the required amount and continue to pursue the balance.
**Item Eight: Iklaina Archaeological Project.**

The Iklaina Archaeological Project provides a rich opportunity for UM-St. Louis to take the lead in cutting-edge archaeological research. The primary research agenda for this project is to study the emergence of federalism and the federal system of government in the western world. The project will investigate the origins and organization of the first known federal state, during the late Bronze Age (1600-1100 B.C.) in the state of Pylos in southwest Greece.

This pioneering research project, with excellent public relations value, has been going through a “survey” stage for several years, involving many UM-St. Louis students and countless community enthusiasts and amateur archaeologists. We will continue to involve students and community participants as we move forward to the “excavation” stage.

$125,000 has already been raised to acquire the land and obtain excavation rights from the Greek government. Some additional funds to purchase adjacent land are required. Also, operating funds ($70,000 per year) will be required for a minimum of ten years to excavate the site.

**Summary Statement.** The Center for International Studies is the lead unit in designing the university’s international education agenda and supports a wide range of academic and other programs designed to internationalize the campus and the community to insure that students and citizens develop the international competence they will need to function and work in a world that is increasingly globalized.

Over the last thirty-nine years the Center has accomplished much to better educate students by internationalizing the curriculum and faculty and by developing a strong foundation of strong international programs on campus. The Center also has been successful in cooperating with other units and organizations to more efficiently and effectively combine our resources through partnerships with many ethnic and international organizations in the community that enhance the region’s cultural life and contribute to economic development of the region and the State of Missouri.
APPENDIX A

STAFF  Second Quarter 2006 through First Quarter 2007

Center for International Studies, and
Office of International Student and Scholar Services

Director:

Joel Glassman. Ph.D., Political Science. University of Michigan. Associate Provost, Academic Affairs, and Associate Professor of Political Science.

Center for International Studies:


Robert A. Baumann. M.A., Political Science (International Relations), University of Missouri-St. Louis. Assistant Director for Research and Administration.


Carol Cradock. M.A., Social Sciences (History and Political Science), University of Illinois at Urbana-Champaign, and M.L.A., (History and Political Science), Washington University. International Business Specialist.

Paul R. Ell. B.A., English, Truman State University. Office Support Staff III.


Patricia J. Knapp. Administrative Secretary. [April 17, 2006-  ].

Larry A. Marsh. M.A., German, University of New Hampshire. Coordinator, German Culture Center.


Gert Wilhelm. Masters Degree, English and German, George-August-University Goettingen (Germany). German Language Consultant. (January 1, 2006- ).


Traci L. Wilson. M.A., Political Science (International Relations), University of Missouri-St. Louis. Study Abroad Coordinator.

**Office of International Student and Scholar Services:**

Annette M. Burris, B.A., French and B.A., Spanish, Saint Louis University. International Admissions Officer/International Student Advisor.


Keith Southam. B.A., German and Philosophy, University of Idaho. Coordinator, International Students/SEVP Compliance Officer.

Christopher Sullivan, M.A., European Studies, Catholic University of Leuven (Belgium). M.Ed., Counseling, University of Missouri-St. Louis. Assistant Director, Center for International Studies, and Coordinator, International Student and Scholar Services.

Leonard Trudo, M.I.M., (International Management), American Graduate School of International Management. International Admissions Officer.

Shao-Wei Wang. B.A., Applied English, Ming Chuan University (Taiwan). Office Support Staff I.

**Graduate Student Assistants:**


Aysin Koparan. Graduate Research Assistant for Dr. Allan Bird. WS2006.


Megan Weiler. Graduate Student Assistant for Dr. Jina Yoo. WS2006.


**Undergraduate Student Assistants:**

Taufik Abousamra. Student Assistant for OISSS. SS2006 and FS2006.


Ronelle A. Bailey. Student Assistant for OISSS. SS2006.

Sabine Hametner. Student Assistant for German Culture Center. FS2006.

James D. Jamaleldine. Student Assistant for German Culture Center. WS2006.

Christina Johnson. Student Assistant for Dr. Thomas McPhail. WS2006.


Magdalena Markovic. Student Assistant for German Culture Center. FS2006.


APPENDIX B

INTERNATIONAL PROFESSORS, FELLOWS AND RESEARCH ASSOCIATES

Director:

Joel Glassman. Associate Provost, Academic Affairs, and Associate Professor of Political Science.

Endowed International Professorships:


Adeniyi Coker, Jr. The E. Desmond Lee Professor of African and African/American Studies.

Michael Cosmopoulos. The Hellenic Government-Karakas Family Foundation Professor of Greek Studies.

Hung-Gay Fung. The Dr. Y.S. Tsiang Professor of Chinese Studies.

Gearóid Ó hAllmhuráin. The Jefferson Smurfit Corporation Professor of Irish Studies.

Eamonn Wall. The Jefferson Smurfit Corporation Professor of Irish Studies.

E. Wendy Saul. Dr. Allen B. and Mrs. Helen S. Shopmaker Endowed Professorship for Education in Cooperation with Springboard to Learning. [beginning August 15, 2003].

Visiting International Professors:

Ronan T. McIvor, Senior Lecturer, School of International Business, University of Ulster. Northern Ireland. (WS2006)


Fellows:


Sel Dibooglu. Associate Professor of Economics. WS2006.


Yael Even. Associate Professor of Art History. FS2006 and WS2007.

Kent Farnsworth. Mary Ann Lee Endowed Professor of Community College Leadership, and Community College President in Residence. WS2006.


Farida Jalalzai. Assistant Professor of Political Science and Women’s and Gender Studies. FS2006 and WS2007.


Nancy Kinney. Associate Professor of Political Science. WS2006.

William Kyle. The E. Desmond Lee Professor of Science Education I. WS2006.


Dinesh Mirchandini. Associate Professor of Business Administration. FS2006 and WS2007.


Nancy Shields. Associate Professor of Sociology. FS2006 and WS2007.


Yan Tian. Assistant Professor of Communication. WS2006.

Gwendolyn Turner. Associate Professor of Education. WS2006.

Allon Uhlmann. Assistant Professor of Anthropology. FS2006 and WS2007.

Chikako Usui. Associate Professor of Sociology. FS2006 and WS2007.

Susan Waller. Assistant Professor of Art History. WS2006.

Timothy A. Wingert. Associate Professor of Optometry. WS2006.


Fellow in Peace and Conflict Resolution Research:


Research Associates:

Sheilah Clarke-Ekong. Associate Professor of Anthropology. WS2006.

John Henschke. Associate Professor of Adult Education and Continuing Education Specialist.

Kailash Joshi. Professor of Management Information Systems.

Richard H. Mitchell. Professor of History.

Carole Murphy. Associate Professor of Education.

Joyce Marie Mushaben. Professor of Political Science. WS2006.

Lois Pierce. Professor of Social Work.

Eduardo Silva. Professor of Political Science. WS2006.

Shuming Zhao. Dean and Professor of Business, School of Business Administration, Nanjing University.
APPENDIX C

PUBLICATIONS AND EXHIBITIONS

Allan W. Bird


Susan Brownell


Deborah Cohen


Niyi Coker


Michael Cosmopolous


Rita M. Csapó-Sweet

Curator: “An Evening of Jewish Cinema.” Touhill Performing Arts Center, UM-St. Louis, November 2006. [part of St. Louis International Film Festival.]

Curator: “Election Transparency Exhibition and Film Festival.” Four day event at Gallery 210, UM-St. Louis. November 2006.

Cody Ding


**Yael Even**


**Kent Farnsworth**

*A Fieldbook for Community College Online Instructors.* American Association of Community Colleges. 2007.


**Hung-Gay Fung**


**John Gillingham**


**Baorong Guo**

Barbara Harbach


*Fantasy and Fugue on Swing Low, Sweet Chariot for Woodwind Quartet*. Vivace Press. 2006.

Michael Harris


Kuei-Hsiang Hsueh

Ruth Iyob


Farida Jalalzai


Marius Janson


Julius Johnson, Jr.


Jody Miller


Dinesh Mirchandani


Joyce Marie Mushaben


Book Review: Representing East Germany Since Unification: From Colonialization to Nostalgia by Paul Cooke. German Studies Review.


Gearóid Ó hAllmhuráin


Wendy Saul


Uma Segal


Nancy Shields


Eduardo Silva


Allon Uhlmann


Chikako Usui


Eamonn Wall


**Jina Yoo**

APPENDIX D

EXTERNAL FUNDING: GIFTS, GRANTS AND CONTRACT ACTIVITY

GIFTS: April 1, 2006-March 31, 2007. (By sub-account).

Baumann International Studies Prize $10,000
Bliss Scholarship 750
Center for International Studies Gift 9,392
English Speaking Scholarship 2,000
Essman Scholarship 2,000
Friends of German Culture Center 30
German Cultural Center Gift 34,103
Goessl Lectures 50,000
Greek Olympic Conference 99,980
Greek Studies Dig Project 25,000
Greek Studies Gift 1,175
Matsakis Culture Center 1,000
Matsakis In-Kind 4,000
Mexican Studies Gift 5,000
Nakis Memorial Lecture 35,105
Onassis for Greek Studies 44,950
Shopmaker Professor—Springboard To Learning 500
Study Abroad Program 1,000
Thambilivul Restoration 1,915
Zavala Memorial Scholarship

5,000

Total $332,900

GRANTS AND CONTRACTS.

Joel Glassman


Contract Received: “Consultation Agreement with Modern College of Business and Science, Oman. September 1, 2006-September 30, 2007. $10,000.

Contract Received: “Consultation Agreement with Modern College of Business and Science, Oman. July 1, 2005-August 1, 2006. $10,500.


Susan Brownell

“From Athens to Beijing: West meets East in the Olympic Games.” A series of 3 academic conferences and one public event to take place in St. Louis (April 14, 2007), Beijing (August 20, 2007), Athens and Olympia (May 2008). Funded by a $100,000 gift from Costamare Shipping Company, S.A., and 15,000 Euros from the Hellenic Ministry of Culture. (With Michael Cosmopoulos).


Deborah Cohen


Research Award, UM-St. Louis, AY2005-2006.
Niyi Coker


Michael Cosmopoulos


Rita M. Csapó-Sweet


Cody Ding


Yael Even

“To present a paper at the Renaissance Society of America.” Funded by the Small Grants Fund, UM-St. Louis. 2007. $400.
Jean-Germain Gros


Baorong Guo


Project funded by the UMSL Small Grant Program. 2006. $800.

Project submitted to the USDA. Not funded.

Barbara Harbach

“Judit Simon.” Funded by Research Award Program, UM-St. Louis. 2006-2007. $4,000.

Kuei-Hsiang Hsueh


Farida Jalalzai

“Funding to present a paper at a conference.” Funded by Institute for Women’s and Gender Studies. Spring 2007. $500.

“Funding to present a paper at the Midwest Political Science Conference.” April 2006. Funded by the Institute for Women’s and Gender Studies Small Grants Program. $500.

“Funding to present a paper at a conference.” Funded by the Small Grants Program, UM-St. Louis. 2006. $1,000.

Jody Miller


Small Grant Fund, Institute for Women’s and Gender Studies, UM-St. Louis. 2006. $500.

Joyce Marie Mushaben


Michael Ohnersorgen


David C. Rose

**Wendy Saul**

“Exploring the Role of Science in K-8 Literacy Education.” April 1, 2004-March 31, 2007. Funded by the National Science Foundation. $33,000.


**Uma Segal**


“Worldwide immigration research project.” Spearheaded by the Hellenic Foundation for European and Foreign Policy, Athens, Greece. 2006-2007. $8,000. (P.I.: Anna Triandafyllidou).

**Allon Uhlmann**

Small Grants Fund. $1,000. October 2006.


**Chikako Usui**

Contract: Toyo University-UM-St. Louis Symposium on Corporate Competitiveness. 2007.
FEE FOR SERVICE PROGRAMS

Thai College Administrators Program. April 18-29, 2006. $22,385

Moscow School of Political Studies. April 29-May 7, 2006. $32,290.


Seinajoki Executive MBA Program. $27,592.
## APPENDIX E

### International Students, Fall 2006 semester. By Region.
(Student visas plus permanent residents)

**Africa (Total=75):**

<table>
<thead>
<tr>
<th>Country</th>
<th>Students</th>
</tr>
</thead>
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<tr>
<td>Angola</td>
<td>1</td>
</tr>
<tr>
<td>Burkina-Faso</td>
<td>1</td>
</tr>
<tr>
<td>Cameroon</td>
<td>1</td>
</tr>
<tr>
<td>Central African Rep.</td>
<td>1</td>
</tr>
<tr>
<td>Congo, Rep. of</td>
<td>1</td>
</tr>
<tr>
<td>Egypt</td>
<td>3</td>
</tr>
<tr>
<td>Ethiopia</td>
<td>10</td>
</tr>
<tr>
<td>Gambia</td>
<td>2</td>
</tr>
<tr>
<td>Ghana</td>
<td>3</td>
</tr>
<tr>
<td>Kenya</td>
<td>12</td>
</tr>
<tr>
<td>Liberia</td>
<td>3</td>
</tr>
<tr>
<td>Madagascar</td>
<td>2</td>
</tr>
<tr>
<td>Nigeria</td>
<td>19</td>
</tr>
<tr>
<td>Senegal</td>
<td>1</td>
</tr>
<tr>
<td>Sierra Leone</td>
<td>1</td>
</tr>
<tr>
<td>Somalia</td>
<td>2</td>
</tr>
<tr>
<td>South Africa</td>
<td>4</td>
</tr>
<tr>
<td>Sudan</td>
<td>2</td>
</tr>
<tr>
<td>Tanzania</td>
<td>1</td>
</tr>
<tr>
<td>Tunisia</td>
<td>1</td>
</tr>
<tr>
<td>Uganda</td>
<td>1</td>
</tr>
<tr>
<td>Zambia</td>
<td>2</td>
</tr>
</tbody>
</table>

**Americas (Total=105):**

<table>
<thead>
<tr>
<th>Country</th>
<th>Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>Argentina</td>
<td>3</td>
</tr>
<tr>
<td>Bahamas</td>
<td>1</td>
</tr>
<tr>
<td>Bolivia</td>
<td>1</td>
</tr>
<tr>
<td>Brazil</td>
<td>19</td>
</tr>
<tr>
<td>Canada</td>
<td>14</td>
</tr>
<tr>
<td>Chile</td>
<td>5</td>
</tr>
<tr>
<td>Colombia</td>
<td>9</td>
</tr>
<tr>
<td>Costa Rica</td>
<td>3</td>
</tr>
<tr>
<td>Dominica</td>
<td>1</td>
</tr>
<tr>
<td>Ecuador</td>
<td>4</td>
</tr>
<tr>
<td>Guyana</td>
<td>3</td>
</tr>
<tr>
<td>Haiti</td>
<td>1</td>
</tr>
<tr>
<td>Jamaica</td>
<td>2</td>
</tr>
<tr>
<td>Mexico</td>
<td>9</td>
</tr>
<tr>
<td>Nicaragua</td>
<td>1</td>
</tr>
<tr>
<td>Panama</td>
<td>3</td>
</tr>
<tr>
<td>Peru</td>
<td>12</td>
</tr>
<tr>
<td>St. Kitts &amp; Nevis</td>
<td>3</td>
</tr>
<tr>
<td>St. Vincent &amp; the Grenadines</td>
<td>1</td>
</tr>
<tr>
<td>Trinidad &amp; Tobago</td>
<td>2</td>
</tr>
<tr>
<td>Uruguay</td>
<td>2</td>
</tr>
<tr>
<td>Venezuela</td>
<td>6</td>
</tr>
</tbody>
</table>

**Asia and Oceania (Total=399):**

<table>
<thead>
<tr>
<th>Country</th>
<th>Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>Afghanistan</td>
<td>2</td>
</tr>
<tr>
<td>Australia</td>
<td>4</td>
</tr>
<tr>
<td>Bangladesh</td>
<td>3</td>
</tr>
<tr>
<td>Bhutan</td>
<td>1</td>
</tr>
<tr>
<td>China, PRC</td>
<td>77</td>
</tr>
<tr>
<td>China, Rep. of (Taiwan)</td>
<td>23</td>
</tr>
<tr>
<td>Hong Kong, S.A.R.</td>
<td>2</td>
</tr>
<tr>
<td>India</td>
<td>105</td>
</tr>
<tr>
<td>Indonesia</td>
<td>27</td>
</tr>
<tr>
<td>Japan</td>
<td>19</td>
</tr>
<tr>
<td>Korea, Rep. of</td>
<td>39</td>
</tr>
<tr>
<td>Kyrgyzstan</td>
<td>1</td>
</tr>
<tr>
<td>Malaysia</td>
<td>3</td>
</tr>
<tr>
<td>Micronesia, Fed. States of</td>
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</tr>
<tr>
<td>Mongolia</td>
<td>1</td>
</tr>
<tr>
<td>Myanmar</td>
<td>1</td>
</tr>
<tr>
<td>Nepal</td>
<td>3</td>
</tr>
<tr>
<td>Pakistan</td>
<td>11</td>
</tr>
<tr>
<td>Papua, New Guinea</td>
<td>2</td>
</tr>
<tr>
<td>Philippines</td>
<td>8</td>
</tr>
</tbody>
</table>
Sri Lanka—1  
Thailand—37  
Uzbekistan—1  
Vietnam—27  

**Europe and Near East**  
(Total=186)  

<table>
<thead>
<tr>
<th>Country</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Albania</td>
<td>8</td>
</tr>
<tr>
<td>Armenia</td>
<td>2</td>
</tr>
<tr>
<td>Austria</td>
<td>3</td>
</tr>
<tr>
<td>Belarus</td>
<td>6</td>
</tr>
<tr>
<td>Belgium</td>
<td>1</td>
</tr>
<tr>
<td>Bosnia-Herzegovina</td>
<td>38</td>
</tr>
<tr>
<td>Bulgaria</td>
<td>10</td>
</tr>
<tr>
<td>Czech Republic</td>
<td>1</td>
</tr>
<tr>
<td>Denmark</td>
<td>1</td>
</tr>
<tr>
<td>Estonia</td>
<td>1</td>
</tr>
<tr>
<td>Finland</td>
<td>3</td>
</tr>
<tr>
<td>France</td>
<td>13</td>
</tr>
<tr>
<td>Georgia</td>
<td>1</td>
</tr>
<tr>
<td>Germany</td>
<td>15</td>
</tr>
<tr>
<td>Greece</td>
<td>1</td>
</tr>
<tr>
<td>Hungary</td>
<td>1</td>
</tr>
<tr>
<td>Ireland</td>
<td>1</td>
</tr>
<tr>
<td>Italy</td>
<td>1</td>
</tr>
<tr>
<td>Latvia</td>
<td>4</td>
</tr>
<tr>
<td>Lithuania</td>
<td>12</td>
</tr>
<tr>
<td>Netherlands</td>
<td>6</td>
</tr>
<tr>
<td>Norway</td>
<td>1</td>
</tr>
<tr>
<td>Poland</td>
<td>6</td>
</tr>
<tr>
<td>Romania</td>
<td>3</td>
</tr>
<tr>
<td>Russia</td>
<td>14</td>
</tr>
<tr>
<td>Serbia &amp; Montenegro</td>
<td>3</td>
</tr>
<tr>
<td>Spain</td>
<td>2</td>
</tr>
<tr>
<td>Sweden</td>
<td>1</td>
</tr>
<tr>
<td>Switzerland</td>
<td>2</td>
</tr>
<tr>
<td>Turkey</td>
<td>3</td>
</tr>
<tr>
<td>Ukraine</td>
<td>11</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>11</td>
</tr>
</tbody>
</table>

**Middle East**  
(Total=31)  

<table>
<thead>
<tr>
<th>Country</th>
<th>Count</th>
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</thead>
<tbody>
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<td>Bahrain</td>
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<tr>
<td>Iran</td>
<td>8</td>
</tr>
<tr>
<td>Iraq</td>
<td>1</td>
</tr>
<tr>
<td>Israel</td>
<td>6</td>
</tr>
<tr>
<td>Jordan</td>
<td>3</td>
</tr>
<tr>
<td>Kuwait</td>
<td>1</td>
</tr>
<tr>
<td>Lebanon</td>
<td>3</td>
</tr>
<tr>
<td>Morocco</td>
<td>2</td>
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<td>Oman</td>
<td>2</td>
</tr>
<tr>
<td>Saudi Arabia</td>
<td>1</td>
</tr>
<tr>
<td>Syria</td>
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<tr>
<td>United Arab Emirates</td>
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</tbody>
</table>

**Totals:**  

<table>
<thead>
<tr>
<th>Region</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Africa</td>
<td>75</td>
</tr>
<tr>
<td>Americas</td>
<td>105</td>
</tr>
<tr>
<td>Asia &amp; Oceania</td>
<td>399</td>
</tr>
<tr>
<td>Europe &amp; Near East</td>
<td>186</td>
</tr>
<tr>
<td>Middle East</td>
<td>31</td>
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<tr>
<td><strong>TOTAL:</strong></td>
<td><strong>796</strong></td>
</tr>
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</table>
Top Eleven Countries of Origin:

<table>
<thead>
<tr>
<th>Country</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>India</td>
<td>105</td>
</tr>
<tr>
<td>China, PRC</td>
<td>77</td>
</tr>
<tr>
<td>Korea, Rep. of</td>
<td>39</td>
</tr>
<tr>
<td>Bosnia-Herzegovina</td>
<td>38</td>
</tr>
<tr>
<td>Thailand</td>
<td>37</td>
</tr>
<tr>
<td>Indonesia</td>
<td>27</td>
</tr>
<tr>
<td>Vietnam</td>
<td>27</td>
</tr>
<tr>
<td>China, Rep. of (Taiwan)</td>
<td>23</td>
</tr>
<tr>
<td>Brazil</td>
<td>19</td>
</tr>
<tr>
<td>Nigeria</td>
<td>19</td>
</tr>
<tr>
<td>Japan</td>
<td>19</td>
</tr>
</tbody>
</table>
(Student visas plus permanent residents).

Africa (Total= 76)

Angola—1    Madagascar—1
Burkina Faso—1    Morocco—3
Cameroon—1    Nigeria—20
Central African Rep.—1    Senegal—1
Congo, Rep. of—1    Sierra Leone—1
Egypt—4    Somalia—2
Ethiopia—11    South Africa—4
Gambia—1    Sudan—2
Ghana—3    Tanzania—1
Guinea—1    Tunisia—1
Kenya—9    Uganda—1
Liberia—3    Zambia—2

Americas (Total=95)

Argentina—1    Guyana—4
Bahamas—1    Jamaica—2
Bolivia—1    Mexico—7
Brazil—18    Nicaragua—1
Canada—17    Peru—13
Chile—4    St. Kitts & Nevis—2
Colombia—9    Trinidad & Tobago—2
Costa Rica—2    Uruguay—2
Dominica—1    Venezuela—5
Ecuador—3

Asia and Oceania (Total=402)

Afghanistan—2    Malaysia—6
Australia—4    Mongolia—1
Bangladesh—4    Myanmar—1
Bhutan—1    Nepal—3
China—People’s Rep.—70    Pakistan—9
China, Rep. of (Taiwan)—23    Papua, New Guinea—1
Hong Kong, SAR—2    Philippines—9
India—109    Sri Lanka—1
Indonesia—26    Thailand—41
Japan—19    Uzbekistan—1
Korea, Rep. of (South)—41    Vietnam—27
Kyrgyzstan—1
Europe and Near East (Total=159)

Albania—7  Italy—1
Armenia—2  Latvia—4
Austria—2  Lithuania—9
Belarus—5  Netherlands—5
Belgium—1  Norway—1
Bosnia-Herzegovina—37  Poland—7
Bulgaria—10  Portugal—1
Czech Republic—1  Romania—3
Denmark—1  Russia—13
Estonia—1  Serbia & Montenegro—2
Finland—1  Spain—2
France—9  Sweden—1
Georgia—1  Switzerland—1
Germany—8  Ukraine—12
Greece—1  United Kingdom—9
Ireland—1

Middle East (Total=25)

Bahrain—2  Kuwait—1
Iran—8  Lebanon—1
Iraq—3  Oman—1
Israel—6  Syria—1
Jordan—1  United Arab Emirates—1

Totals:

<table>
<thead>
<tr>
<th>Region</th>
<th>Count</th>
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</thead>
<tbody>
<tr>
<td>Africa</td>
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<tr>
<td>Americas</td>
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<tr>
<td>Asia &amp; Oceania</td>
<td>402</td>
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<tr>
<td>Europe &amp; Near East</td>
<td>159</td>
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<tr>
<td>Middle East</td>
<td>25</td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td><strong>757</strong></td>
</tr>
</tbody>
</table>
APPENDIX F

PARTNER SCHOOLS, COLLEGES, UNIVERSITIES AND ORGANIZATIONS

UM-St. Louis has partnership relationships with these schools, colleges, universities and organizations for the purpose of international student recruitment and admission.

Argentina: Instituto Cultural Argentino, Buenos Aires. 2003-
Chile: Instituto Chileano Norteamericano de Cultura, Santiago. 2003-
Chile: Nido de Aguilas International School. Santiago. 2004-
Indonesia: Regina Pacis High School. Bogor. 2003-
Indonesia: State High School. Bogor. 2003-
Indonesia: Trisakti University. Jakarta.
Latvia: Dobles Gymnasium. Dobles. 2003-
Lithuania: Jablonski High School. Kaunas. 1998-
Lithuania: Vershvu High School. Kaunas. 1998-
Malaysia: Penang Chinese Girl’s High School. Penang. 2003-
Nepal: Baba Boarding High School. Katmandu. 2003-
Norway: Oystes Gymnasium. Oystes. 2003-
Peru: Fulbright Advising Center. Lima. 2002-
Trinidad: Bishop’s Antstey High School. Port of Spain. 2000-
Trinidad: Holy Name Convent. Port of Spain. 2000-
Trinidad: St. Joseph’s Convent. Port of Spain. 2000-
Trinidad: St. Mary’s College. Port of Spain. 2000-

Vietnam: Le Hong Phong High School. Ho Chi Minh City. 2005-
APPENDIX G

INTERNATIONAL PERFORMING ARTS SERIES
Sponsored by the E. Desmond Lee Global Ethnic Collaborative of the Center for International Studies. With the support of The Regional Arts Commission, St. Louis, and the St. Louis Center for International Relations.


Echos of Erin Irish Masters Tour. October 19, 2006. [Also sponsored by St. Louis Irish Arts, Tourism Ireland, The Cultural Relations Committee of Ireland, and Waterford Glass.]


Café Europa. A café with European treats, desserts and wine and a cabaret featuring songs and stories by baritone Thomas Meglioranza. February 15, 2007. [Also sponsored by the German Culture Center, UM-St. Louis.]


APPENDIX H

AFRICAN AND AFRICAN AMERICAN STUDIES PROGRAMS

Ahmed Kathrada, ANC Leader and Member of Parliament, South Africa. “From Prison to Parliament to the Present.” April 11, 2006. [Also sponsored by the History Department.]

XXI Black International Film Festival. April 22-24, 2006. Saint Louis Art Museum. [Also sponsored by the Saint Louis Art Museum].


Africa World Festival of Documentary Films. This competition for films has as its objective the promotion of knowledge and culture of the people of Africa in a Pan-African context. Deadline for submission is June 30, 2007.

Playwriting Competition. This competition is committed to the mission of encouraging the creation of new dramatic literature that chronicles the African American experience in St. Louis in particular and Missouri in general. There are three categories: full-length play, one act play, and ten-minute play. Deadline: April 30, 2007. Winners will be announced in October 2007.

APPENDIX I

CHINESE STUDIES PROGRAMS
Sponsored by the Center for International Studies and the Dr. Y. S. Tsiang Professorship in Chinese Studies.

Chung-Hua Shen, Department Head, Department of Money and Banking, College of Commerce, National Chengchi University, Taiwan, Republic of China. “Financial Reforms in Taiwan.” November 10, 2006.

APPENDIX J

GERMAN STUDIES PROGRAMS
Sponsored by: German Culture Center of the Center for International Studies

“Europe and Its Muslims: (Mis) Representing Muhammad in Copenhagen, Paris and Berlin.” Panel featuring: Michael Werz, Director, Hessen Universities Consortium, New York, Fatemeh Keshavarz, Chair, Department of Asian and Near-Eastern Languages, Washington University, and Joyce Marie Mushaben, Professor of Political Science, UM-St. Louis. April 10, 2006. Sponsored by: German Culture Center, Political Science Department, UM-St. Louis, and Goethe Institut, Chicago.


Rhythm and Poetry Tour. Clueso. Special Workshop for students by German Hip Hop Star. March 12, 2007. [Also sponsored by Goethe-Institut Chicago.]


“Kaffeestunden.” Coffee hour held twice monthly for German speakers. German Culture Center.
APPENDIX K

GREEK STUDIES PROGRAMS
Sponsored by the Hellenic Government-Karakas Family Foundation Professorship in Greek Studies, and the Karakas Family Foundation for the Advancement of Hellenic Studies, Center for International Studies, UM-St. Louis.


Alliance for the Advancement of Hellenic Studies in cooperation with the Holocaust Museum and Learning Center, Saint Louis, Jewish Community Relations Council of St. Louis, and the Consulate General of Greece in Chicago.

Masterpieces of Greek Cinema at the Nicholas and Theodora Matsakis Hellenic Culture Center. [Also sponsored by the Hellenic Student Association, Department of Foreign Languages and Literatures, and the Greek Literature Group, UM-St. Louis.]


Greek Table. An informal weekly gathering of students of Modern Greek. UM-St. Louis. Coordinated by: Vassiliki Rapti.


APPENDIX L

IRISH STUDIES PROGRAMS
Sponsored by the Center for International Studies and the Smurfit-Stone Corporation Professorship in Irish Studies.


Summer Program: Program in Galway, Ireland. Operated by the Center for International Studies, UM-St. Louis and the Irish Studies Program at the National University of Ireland-Galway. June 29-July 29, 2006.

APPENDIX M

JAPANESE STUDIES PROGRAMS
Sponsored by the Center for International Studies and the Eiichi Shibusawa-Seigo Arai Professorship in Japanese Studies


APPENDIX N

LECTURE AND COLLOQUIUM SERIES

East Asian Studies Colloquium Series
Sponsored by the Joint Center for East Asian Studies of the University of Missouri-St. Louis and Washington University.

*Health, Illness and Traditional Medicine in East Asia.* Featuring presentations by: Charlotte Furth, Professor of History, University of Southern California, and Emiko Ohnuki-Tierney, The William F. Vilas Research Professor, Department of Anthropology, University of Wisconsin, Madison. UM-St. Louis, October 6, 2006.

*Peripheral Vision: New Studies on East Asian Borderlands.* Featuring presentations by: C. Patterson Giersch, Assistant Professor, Wellesly College, Brett Walker, Associate Professor, Montana State University, Flannery Burke, Assistant Professor, California State University, Northridge, and Peter Kastor, Assistant Professor, Washington University in St. Louis. Washington University. February 9, 2007.

Moog Family Lectures in Mexican Culture.

Victor Zuniga, Dean of the School of Education and Humanities, Universidad de Monterrey. “Mexican Migration: New Destinations in the U.S.—Community and Symbolic Impacts.” April 5, 2006. Funded by a generous donation from Jim and Mary Moog.


Dr. Edwin Fedder Annual Lecture in Foreign and International Affairs.

Frederic S. Pearson, Director, Center for Peace and Conflict Studies, and Professor of Political Science, Wayne State University, and J. Martin Rochester, Curators’ Distinguished Teaching Professor of Political Science, University of Missouri-St. Louis. “An Assessment of the Iraq War and the Bush Foreign Policy: Point/Counterpoint.” March 7, 2007.

OTHER SPEAKERS AND EVENTS

Executive Vice President, Integrated Event Business Management Software. Sponsored by: Center for International Studies, Executive Leadership Institute, and the International Business Club.

Wonjae Hwang, the Lentz Fellow in Peace and Conflict Resolution, UM-St. Louis. “Bargaining and War: An Empirical Model of Power, Benefits and Interstate Conflict.” April 27, 2006. Also sponsored by the Political Science Department, UM-St. Louis.


Jerry Fowler, Staff Director, Committee on Conscience. “Genocide Emergency: Darfur, Sudan—Who Will Survive Today?” May 10, 2006. Missouri History Museum. Presented by the Missouri History Museum. Co-sponsored by the St. Louis Holocaust Museum and Learning Center, the Jewish Community Relations Council, the Center for International Studies, UM-St. Louis, the Whitney R. Harris Institute for Global Legal Studies, Washington University, and the Missouri Historical Society.


Ruth Iyob, Associate Professor of Political Science, and Fellow, Center for International Studies, UM-St. Louis. “Sudan: the elusive quest for peace.” Lecture and Book Launch. November 1, 2006. Also sponsored by: Graduate School, UM-St. Louis.

“An Evening of Jewish Cinema.” A Special Event of the St. Louis International Film Festival. November 14, 2006. Program Curated by Rita Csapo-Sweet. Featuring the world premiere of Barbara Harbach’s original music to the silent film, “Judith Simon.” Also, featuring two documentary films: “Howling with the Angels” and “My Dear Kassa.”


## APPENDIX O

### STUDY ABROAD AND EXCHANGE PROGRAMS

June 2007

<table>
<thead>
<tr>
<th>Country</th>
<th>Host Institution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Austria</td>
<td>Karl Franzens University, Graz&lt;br&gt;IMC Fachhochschule Krems&lt;br&gt;Vienna University of Economics and Business Administration</td>
</tr>
<tr>
<td>Belgium</td>
<td>University of Antwerp</td>
</tr>
<tr>
<td>Canada</td>
<td>McGill University&lt;br&gt;Universite Laval&lt;br&gt;University of Ottawa</td>
</tr>
<tr>
<td>China</td>
<td>Nanjing University</td>
</tr>
<tr>
<td>Czech Rep.</td>
<td>Masaryk University</td>
</tr>
<tr>
<td>Denmark</td>
<td>Aarhus University</td>
</tr>
<tr>
<td>England</td>
<td>Internship in London&lt;br&gt;Missouri London Program&lt;br&gt;University of East Anglia, Norwich&lt;br&gt;University of Lancaster</td>
</tr>
<tr>
<td>Estonia</td>
<td>University of Tartu</td>
</tr>
<tr>
<td>Finland</td>
<td>University of Helsinki&lt;br&gt;University of Oulu&lt;br&gt;Seinäjoki Polytechnic</td>
</tr>
<tr>
<td>France</td>
<td>Ecole Superieure des Sciences Commerciales d’Angers&lt;br&gt;EDHEC School of Management, Lille and Nice&lt;br&gt;IECS Strasbourg&lt;br&gt;Universite Catholique de l’Ouest Angers&lt;br&gt;University Jean Moulin, Lyon&lt;br&gt;University Louis Pasteur, Strasbourg I&lt;br&gt;University of Human Sciences, Strasbourg II&lt;br&gt;University Robert Schuman, Strasbourg III&lt;br&gt;University of Sciences and Technologies, Lille</td>
</tr>
</tbody>
</table>
Germany  
Fachhochschule Jena, Jena  
Hochschule Bremen  
Ruhr University Bochum  
University of Bonn  
University of Leipzig  
University of Stuttgart  

Ghana  
University of Ghana, Legon  

Hungary  
ESSCA Budapest International Management Seminar  

Iceland  
University of Iceland, Reykjavik  

Ireland  
National University of Ireland, Cork  
National University of Ireland, Galway  

Japan  
Obirin University, Tokyo  
Rikkyo University College of Business  
Tokyo Jogakkan College  
Toyo University  

Korea  
Korea University  
Korean Maritime University  

Lithuania  
Vilnius University  

Malta  
University of Malta  

Mexico  
Centro de Investigacion y Docencia Economicas (CIDE)  
Instituto Tec. Y de Est. Sup. de Monterrey (ITESM)  
Universidad Autonoma de Queretaro  
Universidad de Guadalajara  
Universidad de las Americas Pueblo  
Universidad Iberoamericana  
Universidad La Salle  
University of Guanajuato  

Netherlands  
INHOLLAND Business School  
Hogeschool voor de Kunsten, Utrecht  
University of Utrecht  

New Zealand  
Auckland University of Technology  

N. Ireland  
University of Ulster, Magee College  

Norway  
University of Bergen
Portugal  University of Coimbra  
Scotland  Heriot-Watt University  
Slovenia  University of Ljubljana  
South Africa  University of the Western Cape  
Spain  Universidad Autonoma de Madrid  
  Universidad Complutense de Madrid  
  Universidade de Santiago de Compostela  
Sweden  Lund University  
Switzerland  University of Basel  
Taiwan  National Taiwan Normal University  

Special Faculty-Led Study Abroad Programs  
Missouri London Program, Summer 2006.  
Summer Program: Galway, Ireland. 2006.  
Summer Program: Japan. 2006  

STUDENT EXCHANGE AND STUDY ABROAD PROGRAM CONSORTIA  
UM-St. Louis participates in these consortia to cooperate with other universities in making more programs available to our students.  

MAUI-Utrecht Student Exchange Network  
This group of U.S. universities exchanges students with a group of European universities. UM-St. Louis coordinates placements for the U.S. universities.
Members:

USA:

Baylor University
Southern Illinois University-Carbondale
Kansas State University
University of Kansas
University of Missouri-Columbia
University of Missouri-Kansas City
University of Missouri-Rolla
University of Missouri-St. Louis
University of Nebraska at Kearney
University of Nebraska at Lincoln
University of Nebraska at Omaha
University of Oklahoma
Oklahoma State University
Texas Tech University

Europe:

Austria: Karl Franzens Universität Graz
Belgium: Universiteit Antwerpen
Czech Republic: Masaryk Univezueta
Denmark: Aarhus Universitet
Estonia: University of Tartu
Finland: University of Helsinki
France: Université des Sciences et Technologies de Lille
France: Université Louis Pasteur (Strasbourg I)
France: Université Marc Bloch (Strasbourg II)
France: Université Robert Schuman (Strasbourg III)
Germany: Ruhr Universität Bochum
Germany: Universität Leipzig
Iceland: University of Iceland
Ireland: National University of Ireland, Cork
Italy: Università di Bologna
Lithuania: Vilnius University
Malta: University of Malta
The Netherlands: University of Utrecht
The Netherlands: Utrecht School of the Arts
Norway: University of Bergen
Portugal: Universidade de Coimbra
Romania: Alexandru Ioan Cuza University
Slovakia: University of Comenius, Bratislava
Slovenia: Univerza Ljubljana
Spain: Universidad Complutense de Madrid
Sweden: Lund University
Switzerland: Universität Basel

Missouri Africa Program

Offers a Fall semester abroad program at University of Ghana-Legon. Coordinated by: University of Missouri-St. Louis

Members:

Truman State University
University of Central Missouri
University of Missouri-Columbia
University of Missouri-St. Louis

Missouri Consortium for International Programs and Studies.

Offers the Missouri London Program and Internship Programs in London during the Fall, Winter and Summer semesters.

Members:

Northwest Missouri State University
Missouri Southern State University
Missouri State University
Saint Louis University
Southeast Missouri State University
Truman State University
University of Central Missouri
University of Missouri-Columbia
University of Missouri-Kansas City
University of Missouri-Rolla
University of Missouri-St. Louis

Institute of International Education, Regional Academic Mobility Program, Business and Environmental Studies.

Through this consortium UM-St. Louis students can study in a number of universities in Canada and Mexico and we host students from universities in Canada and Mexico.

Canada Members:
Carleton University  [environmental studies]
Dalhousie University
McGill University  [business]
Université Laval  [environmental studies]
University of Western Ontario

Mexico Members:

Instituto de Estudios Superiores de Tamaulipas  [business & environmental studies]
Instituto Tecnológico de Autónomo de México  [business]
Instituto Tecnológico y de Estudios Superiores de Monterrey  [business]
Universidad Autónoma de Guadalajara  [business]
Universidad Autónoma de Nuevo León  [business]
Universidad Autónoma de Querétaro  [business]
Universidad de Guadalajara  [business & environmental studies]
Universidad de Guanajuato
Universidad de las Américas-Puebla  [business & environmental studies]
Universidad Iberoamericana  [business]
Universidad La Salle  [business]

United States Members:

California State University, Sacramento
Eastern Michigan University  [business]
Montana State University
University of Missouri-St. Louis  [business & environmental studies]
APPENDIX P

OTHER INTERNATIONAL PROGRAMS FOR STUDENTS

U.S. Naval Academy Foreign Affairs Conference. The Naval Academy sponsors this conference, featuring prominent speakers from the government and the “beltway” for selected undergraduates from universities throughout the U.S. The Center selects and sponsors the UM-St. Louis delegate. In April 2006 our student delegate was Frank M. Hobson, a student majoring in economics and minoring in international relations. The conference theme was: “Africa: Turning Attention Into Action.” In April 2007 our student delegate was Warren Popp, an Honors College student. The conference theme was: “Asia at the Crossroads.”

Midwest Model United Nations. Each Spring the Center for International Studies and the Department of Political Science send a student delegation to the Midwest Model United Nations in St. Louis. In 2006, the delegation of 14 students represented Lithuania. In 2007, the delegation of 12 students represented Mexico. Faculty Advisor: J. Martin Rochester, Curators’ Distinguished Teaching Professor of Political Science.

Model European Union. Each Spring the Center for International Studies and other units send a student delegation to the Model European Union in Indianapolis. Faculty Advisor: Joyce Marie Mushaben, Professor of Political Science.

Sigma Iota Rho. The Center sponsors and administers the campus chapter of Sigma Iota Rho, the national honor society in international studies. Membership is open to qualified undergraduate and graduate students, and faculty.
APPENDIX Q

INTERNATIONAL AFFAIRS ADVISORY COMMITTEE, 2006-2007

Bruce B. Adaire
Jim Alexander
VP--Business Recruitment
St. Louis RCGA

Joanne Gladney
Community Relations Coordinator
St. Louis County Government

Terry B. Hatfield

Nancy Alt
Alliance Francaise

Lansing G. Hecker
Honorary Consul
Federal Republic of Germany

Marty Hendin
Vice President--
Community Relations
St. Louis Cardinals

Anna Beck
Former Honorary Consul
Federal Republic of Germany

Linda Jacobsen
President and CEO
Global Vision Strategies

Nicholas Karakas

John R. Barsanti, Jr.
Partner
Armstrong, Teasdale LLC

Marty Hendin
Vice President--
Community Relations
St. Louis Cardinals

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Honorary Consul General of Japan

Gwen S. Kopsie
Director, Industrial Participation
Program
The Boeing Company

Kenneth S. Kranzberg

Barbara Carswell
Executive Director
Springboard to Learning and
Young Audiences of St. Louis

Gwen S. Kopsie
Director, Industrial Participation
Program
The Boeing Company

Randy LaBounty
Director, U.S. Dept. of Commerce
U.S. Export Assistance Center

Anna E. Crosslin
President and CEO
International Institute of Metropolitan
St. Louis

Charles A. Lowenhaupt
Chairman and CEO
Lowenhaupt Global Advisors

Marlyn R. Essman
Eugene J. Mackey III  
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Mackey Mitchell Associates

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Founding Member  
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Emerson Motor Company

David C. Thomas  
CEO and Director  
Logos School

Ann Pardalos  
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State of Missouri

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Pragmatic Solutions for Marketing

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President  
JX International Inc.

Yoshiaki Shibusawa

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Vice President--Latin America  
Eveready Battery Company.

Jay Shields  
Chief Operating Officer  
Schaeffer Manufacturing Co.

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Enterprise Rent-A-Car Company
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& Director, Center for International Studies
UM-St. Louis

Michael J. Costello
Coordinator, International Studies
UM-St. Louis

Bill George
Development Officer
UM-St. Louis