

Chancellor's Report to the Community and Inauguration Address

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Solid foundation built over 40 years

Largest university in St. Louis region

- Average student is 27.4 years of age
 - 87% from St. Louis region
 - 74% are transfer students
 - 61% are women
- 14% are African American

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Solid foundation built over 40 years

Dedicated & talented faculty

- 96% of regular faculty have PhDs
 - 33 endowed professors
 - 12 Curators' Professors

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Solid foundation built over 40 years

Growing, superior academic programming

- 46 bachelor's degree programs
- 30 master's degree programs
- 12 doctoral degree programs
- 1 professional degree program

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Solid foundation built over 40 years

Mix of historic, modern facilities

- 350 acres in suburban St. Louis County
- 42 academic & general use buildings
 - Apartments, condominiums & residence halls
- 4 educational centers at community colleges

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Action Plan for the next 40 years or at least to Fiscal Year 2008

Initiated broad-based planning process to
create an action plan that is both
aspirational and achievable

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Action Plan for the next 40 years or at least to Fiscal Year 2008

Consistent with President Floyd's themes of
access, affordability, accountability and
economic development

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Action Plan Process

Hundreds of participants

- Individual comments/e-mails
- Internal & external meetings
 - Committee reports

Conclude current phase by
spring faculty meeting

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New Vision Statement

The University of Missouri-St. Louis will elevate its status as a premier metropolitan public research university. Its educational and research missions will increasingly advance the economy and culture of the region, and provide leadership at a national and international level.

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Strengthen undergraduate & graduate/professional education

Increase & shape faculty composition

- Increase tenure-track faculty to 330 from 285

Strengthen academic programs

- Develop academic & staff support structure
 - Nurture academic partnerships



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Recruit, retain an outstanding & diverse student body

Increase headcount annually by 600

(450 undergraduate & 150 graduate)

- Increase FT/FT freshmen to 900 from 470
- Maintain transfer enrollment through partnerships
- Increase international students to 700 from 500
- Improve FT/FT retention to 80% from 74%

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Recruit, retain an outstanding & diverse student body

Strategies

- Offer more institutional-based aid
- Offer more private scholarships
 - Expand student housing
- Enhance recruiting & other student support staff

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Enhance research, scholarship & artistic/creative activities

Increase external funding to \$50 million from \$25 million

Increase doctoral degrees annually by seven



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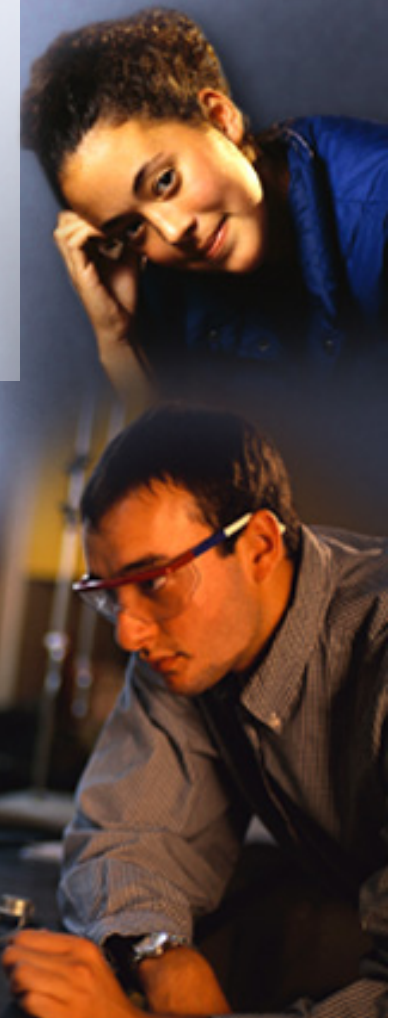
Enhance research, scholarship & artistic/creative activities

Strategies

- Nurture research environment across disciplines
- Increase RA/TA aid



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**Enhance civic engagement for
region's economic & social benefit**

**Continue development of a business, technology &
research park**

Create technology incubator

Partner with surrounding communities

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Enhance civic engagement for region's economic & social benefit

Strategies

- Partner with St. Louis County Office of Economic Development
- Work with local and national elected officials



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Increase financial base & improve stewardship of resources

Increase federal earmarks

**Increase annual giving to
\$25 million from \$9.5 million**

**Increase level of alumni giving
to 15% from 3%**



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Increase financial base & improve stewardship of resources

Strategies

- Coordinate federal lobbying with UM System
 - Restore, expand development office
- Partnerships among Alumni Association, academic departments and athletics on alumni-giving campaign



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Resources to fund plan

Varied funding sources

- VERIP
- Convert adjunct lines to regular lines
- Student fees from increased enrollment
 - Revenue bonds for housing
 - Fund raising
 - Federal earmarks
- New state funding

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Thank you!



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